The Power Of Bundled Programs

How to design, build, and price a bundled program - starting with COVID



Objectives

- If you haven't already, register at VirtualPractices.org
- Learn the benefits of bundled programs
- Learn the principles of building bundled programs for use with any health objective
- Use COVID to quickly create a program and engage your market
- Log your questions and send them to: impact@virtualpractices.org
- Next session: The Critical Role of Testing in the COVID Era: Unlocking opportunities and re-igniting patient engagement





Anticipate Disruption

Expect recurring cycles of social distancing and containment measures.



Fragile Revenue Models

- Visit-based vs. subscription vs. package models
- Opt-in vs. opt-out with payers



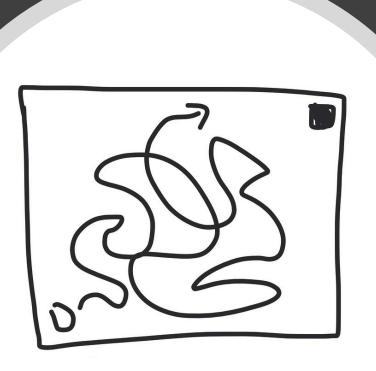




Fragile Engagement Models

- Fragility of patient engagement
 - Defined care plans vs. build it as we go

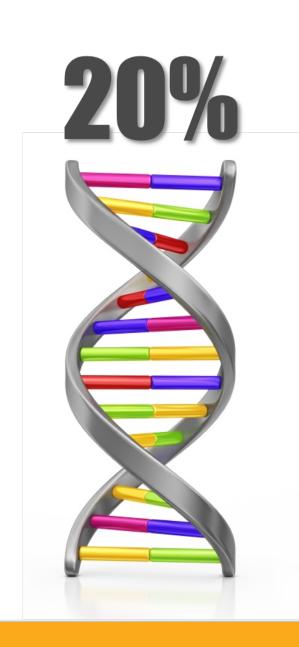












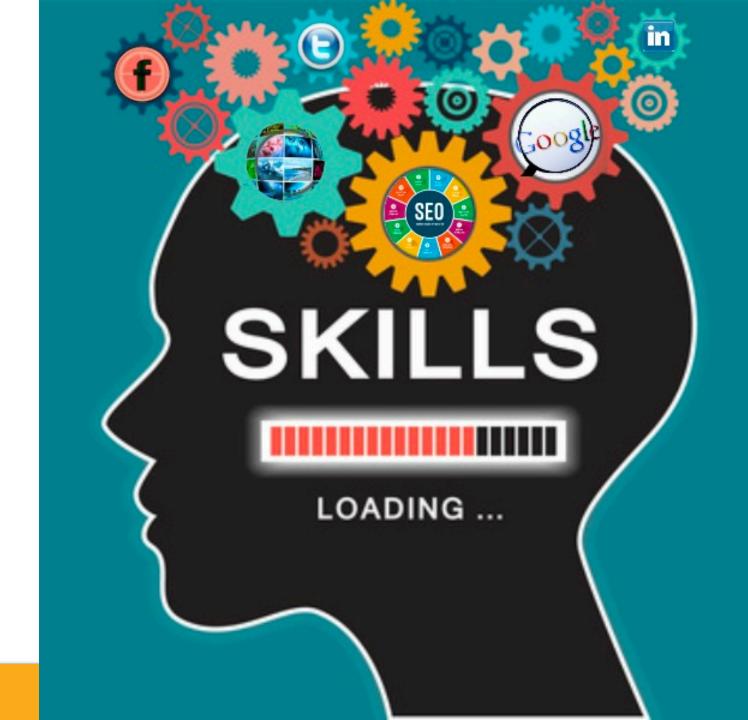


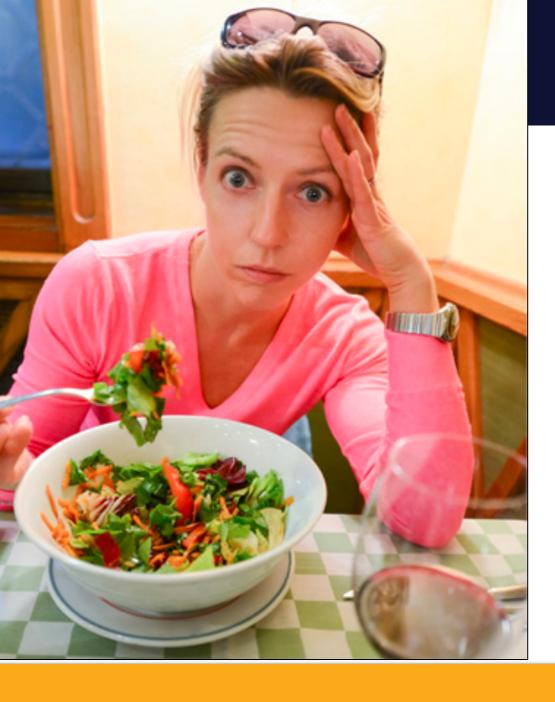




Diabetes Reversal

- Healthy Eating
- Sound Sleeping
- Regular Exercising
- Managing stress
- Social/ cultural navigation
- Time management





Eating

- Shopping
 - Making list
 - Allocating more time
 - Reading food labels
 - Nutrition considerations
 - Taste considerations for self (and family)
 - Recipe/ meal planning
 - Religious/ cultural accommodations
 - Family/ household accommodations
 - Food sourcing and budgeting
- Cooking/ meal preparation
- Restaurant/ meal selection
- Social navigation and special occasions
- Lifestyle/ travel accommodations
- Mindful eating/ hunger awareness
- Serving sizes
- Calories and nutrient density
- Controlling cravings



What is a chronic disease bundle?



Transformational: An education and behavior change/habit formation experience peppered with consults, tests, and other activities.



Targeted to a clear health objective



Time-bound



All inclusive: Testing, visits, education, coaching, products, supporting materials, etc.



Packaged as a single purchase decision for a clear price (Tangible if possible)

The Benefits of Bundled Programs

- Better patient engagement, retention (through the completion of the program), and therefore – better outcomes
- Simplifies the use of collaborative care teams
- Forces value optimization



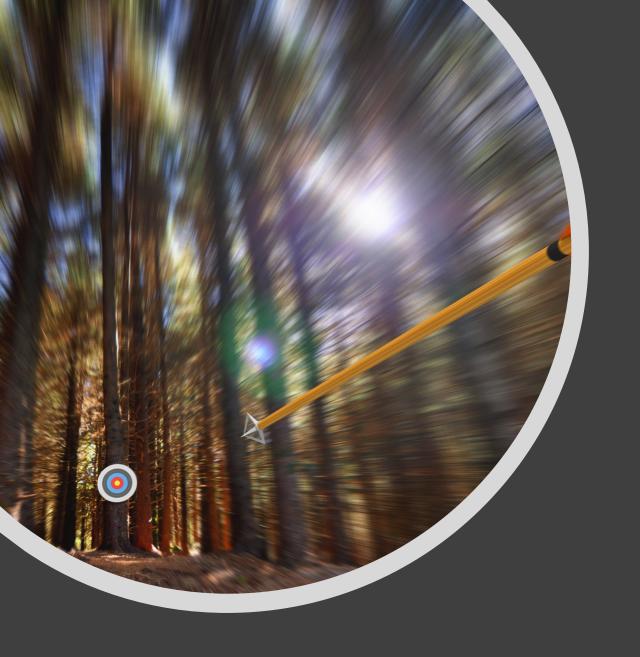


High-impact First Experience

 Creates a strong first impression for patients that sets the stage for a transition to a lower cost maintenance membership.

SUBSCRIBE





Targeting a Specific Health Objective

- Growth: Easier to generate interest and sell
- Margins: Higher perceived value and higher efficiency
- Community: The potential to capitalize on community for peer support & accountability
- Measurement: The potential for outcomes tracking







Learning and participation objectives

Step 1: Define the Health Objective



Behavior change objectives



Determine outcomes measures

Step 2: Develop the protocol



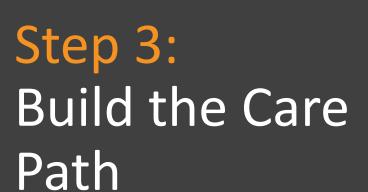
Determine the data to be collected



Design the assessment



Define the exclusion criteria





Translate the protocol into a care path



Identify the patient commitment points

Qualification
Assessment
Program
participation

Maintenance



Define a time horizon



Establish the care team

Step 4: Enable the Care Path



Identify the tools to support the care path



Define the tools & products to support the patient (the Solution Kit)

Step 5: Price the Bundle



Cost account for the bundle (time & materials)



Account for acquisition cost and overhead



If billing payers, identify covered services and account for associated revenue

Step 6:

Define the Post-completion Subscription





Building Your COVID Bundles

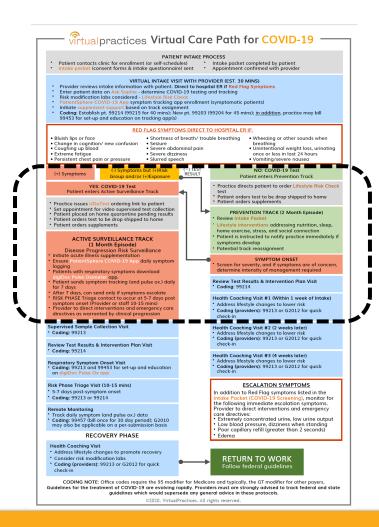


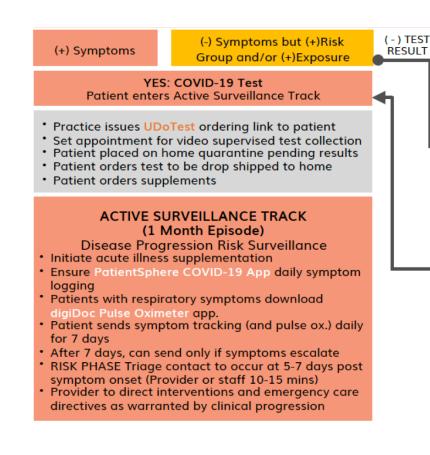
Why COVID is a great first step program

- Health objectives break cleanly into two programs that consumers easily understand and are easy to assign:
 - Active care and surveillance (symptomatic)
 - Prevention (asymptomatic)
 - Under ordinary circumstances, prevention is difficult to sell
- The protocols are not complex
- The time horizon is not difficult to determine
- Not expensive to deliver, and patients can likely recover much of the cost and/or use an HSA



The Virtual Care Path: Intake, Assessment & Protocols





NO: COVID-19 Test Patient enters Prevention Track

Practice directs patient to order Lifestyle Risk Check

- Patient orders test to be drop shipped to home
- Patient orders test to be drop shipped to home
- Patient orders supplements

PREVENTION TRACK (2 Month Episode)

- Review Intake Packet
- Lifestyle interventions addressing nutrition, sleep, home exercise, stress, and social connection
- Patient is instructed to notify practice immediately if symptoms develop
- Potential track reassignment

SYMPTOM ONSET

Screen for severity, and if symptoms are of concern, determine intensity of management required

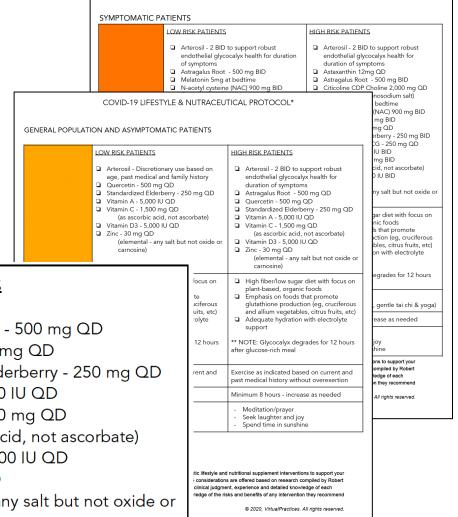
ESCALATION SYMPTOMS

In addition to Red Flag symptoms listed in the Intake Packet (COVID-19 Screening), monitor for the following immediate escalation symptoms. Provider to direct interventions and emergency care directives:

- Extremely concentrated urine, low urine output
- Low blood pressure, dizziness when standing
- Poor capillary refill (greater than 2 seconds)
- Edema



Lifestyle & **Nutraceutical Protocol**



COVID-19 LIFESTYLE & NUTRACEUTICAL PROTOCOL*

LOW RISK PATIENTS

- Quercetin 500 mg QD
- Standardized Elderberry 250 mg QD
- Vitamin A 5,000 IU QD
- ☐ Vitamin C 1,500 mg QD (as ascorbic acid, not ascorbate)
- ☐ Vitamin D3 5,000 IU QD
- ☐ Zinc 30 mg QD (elemental - any salt but not oxide or carnosine)

HIGH RISK PATIENTS

- Astragalus Root 500 mg QD
- Quercetin 500 mg QD
- Standardized Elderberry 250 mg QD
- Vitamin A 5,000 IU QD
- Vitamin C 1,500 mg QD (as ascorbic acid, not ascorbate)
- Vitamin D3 5,000 IU QD
- ☐ Zinc 30 mg QD (elemental - any salt but not oxide or carnosine)

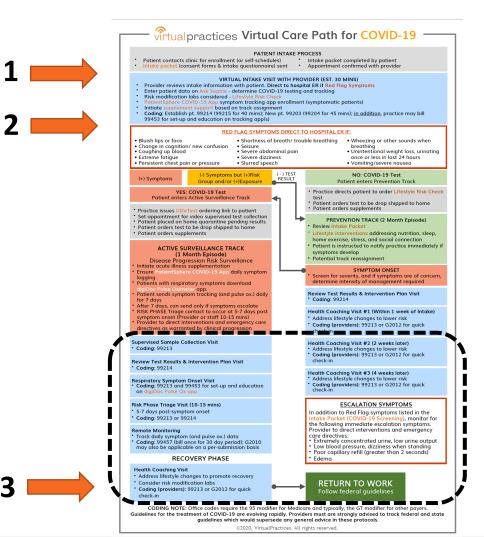




virtualpractices

Encounter Form

Encounters & Commitment Points



Supervised Sample Collection Visit

Coding: 99213

Review Test Results & Intervention Plan Visit

Coding: 99214

Respiratory Symptom Onset Visit

 Coding: 99213 and 99453 for set-up and education on digiDoc Pulse Ox app

Risk Phase Triage Visit (10-15 mins)

- 5-7 days post-symptom onset
- Coding: 99213 or 99214

Remote Monitoring

- ' Track daily symptom (and pulse ox.) data
- Coding: 99457 (bill once for 30 day period); G2010 may also be applicable on a per-submission basis

RECOVERY PHASE

Health Coaching Visit

- · Address lifestyle changes to promote recovery
- Consider risk modification labs
- Coding (providers): 99213 or G2012 for quick check-in

Review Test Results & Intervention Plan Visit

Coding: 99214

Health Coaching Visit #1 (Within 1 week of Intake)

- Address lifestyle changes to lower risk
- Coding (providers): 99213 or G2012 for quick check-in

Health Coaching Visit #2 (2 weeks later)

- Address lifestyle changes to lower risk
- Coding (providers): 99213 or G2012 for quick check-in

Health Coaching Visit #3 (4 weeks later)

- Address lifestyle changes to lower risk
- * Coding (providers): 99213 or G2012 for quick check-in

RETURN TO WORK Follow federal guidelines



Enabling the Care Path

Intake PDF

Coaching

Technology

Provider time

Testing

Education



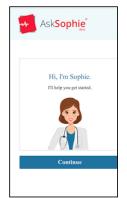












AI COVID-19

Risk Assessment



Symptom Tracking



Telehealth Tool







The Patient Solution Kit









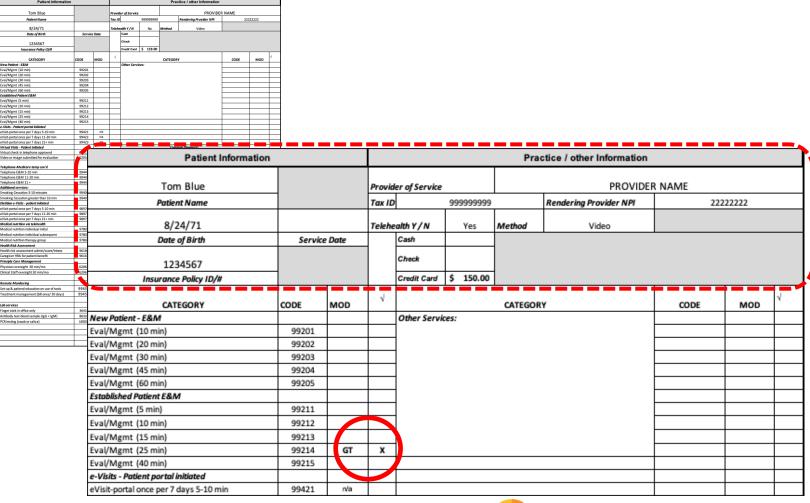






ACTIVE CARE & SURVEILLANCE			
Encounter	Provid	er Mins	Staff Mins
Provider Intake & Assessment		30	15
Supervision of Sample Collection		10	
Review of Lab Results & Plan		15	10
Respiratory Symptom Onset Visit		15	15
Triage Contact		10	
Remote Monitoring		10	30
Health Coaching Visit (Recovery)		20	
Other			
Other			
Other			
Total Hours		1.83	1.17
Provider Hourly Rate	\$	250	
Staff Hourly Rate	\$	85	
Other Included Features	Units		Price
Test: Lifestyle Risk Check			
Test: COVID-19 (home collection)			\$ 109.00
Test: Antibody (home collection)			\$ 119.00
Education Kit (Active Care)		1	\$ 100.00
Education Kit (Prevention)			
Test: Antibody Rapid Test			\$ 75.00
Test: Respiratory Resilience Panel			\$ 175.00
Other			
Calculated Bundle Price	\$	657.50	
Assessment Visit Price	\$	150.00	
Balance Cost of the Bundle	\$	500.00	
Total Bundle Price	\$	650.00	

Packaging, Pricing, and Payers













TELEHEALTH

TESTING

COVID ERA

BACK OFFICE

REOPENING

COMMUNICATIONS

RESOURCES

BACK OFFICE



Billing & Coding

State-Specific Resources

Liability

Pricing & Packaging

Financial Relief

Firtual practices Encounter Form Workbook Tom Blue



THIS WEEK'S SPOTLIGHT



Patient sales tool from Expert Lauren Tancredi and her team at Medicava.

UPCOMING EVENTS



10 New Rules to Accelerate Healthcare Redesign

Bold aspirations to guide healthcare organizations during an era of reform

Rule #1: Change the balance of power.

Co-produce health and well-being in partnership with patients, families and communities.

- Standardize what makes sense.
- Customize to the individual.
- Make it easy.
- Move knowledge, not people.



Homework

- Join the Virtual Practices Facebook community
 - Download the <u>Encounter Form Workbook</u> at VirtualPractices.org
 - Review the training video if necessary.
 - Define your Patient Solution Kit what goes in your bundles?
 - Package and price your programs
 - Submit your questions and requests for help to: Impact@VirtualPractices.org
 - Next Workshop: The Critical Role of Testing in the COVID Era: Unlocking opportunities and reigniting patient engagement



With thanks to Atrium Innovations









